

Humber, Coast and Vale

Cancer Alliance

Introduction

The independent Cancer Taskforce sets out an ambitious vision for improving services, care and outcomes for everyone with cancer: fewer people getting cancer, more people surviving cancer, more people having a good experience of their treatment and care, whoever they are and wherever they live, and more people being supported to live as well as possible after treatment has finished.

The creation of a Cancer Alliance in the Humber, Coast and Vale (HCV) region is in direct response to one of the 96 recommendations outlined in the cancer taskforce report, the first step to achieving the outcomes and ambitions set by the National Cancer Strategy. It will act as the local mechanism for delivering national strategies and priorities as a whole, designed to work beyond the national infrastructure at a sub-regional level as the 'owner of local metrics and the main vehicle for local service improvement and accountability in cancer'.

The Alliance will be the key to driving the changes needed to achieve the Taskforce's vision. It will bring together local clinical and managerial leaders from providers and commissioners who represent the whole cancer pathway. It will provide the opportunity for a different way of working to improve and transform cancer services and care across pathways, reducing variation in the availability of good care and treatment for all people with cancer, and delivering continuous improvement and reduction in inequality of experience. The Alliance will support thinking at a system level rather than in current silos, taking a whole population, whole pathway approach to improving outcomes across the HCV region.

Support Provided

We worked in collaboration with the Clinical Network and CCG Cancer leads to support mobilisation of the Alliance through undertaking the following key activities:

Cancer Delivery Plan and Transformation Funding Bid - In challenging time-scales, developed a comprehensive cancer plan (first submission) that could be baselined and monitored through agreed governance arrangements. Developed compelling Transformation Applications to obtain additional transformation funding on Earlier Diagnosis, the Recovery Package and Stratified Follow-up Pathways. This included high level modelling of the impact of transformed pathways on performance metrics.

Benefits Management - Developed a benefits management framework and process. Supported each workstream to articulate the benefits that it will potentially deliver and how these can be measured.

Programme Toolkit – Designed and deployed a comprehensive programme management framework with supporting templates, including a prioritisation framework e.g. Work Programme PIDs, Programme Definition Document, RAID log

Advisory Support in Delivering the Plan - Engaged with key stakeholder in provider and commissioner organisations to raise awareness and commitment to the Alliance. Identified links with other STP and local initiatives. Embedded a new way of working for the core PMO that supports delivery of the plan.

Financial and Activity Modelling – Developed frameworks (in draft) for the development of financial and activity models to support development and rollout of Fecal immunochemical Test (FIT), Risk Stratified Follow-up, Optimal Lung Pathway and a Vague Symptoms Pathway.

Value Delivered To Client

- Successful transformation applications. All three transformation applications have been recommended for Phase 2 funding, subject to auctioning NHSE feedback
- A comprehensive Alliance plan requiring minor improvements for the final submission
- A robust governance structure that includes system accountability and balances local and system delivery
- A clear understanding of the type and level of resource required to direct and deliver the complex programme of work. A resource profile for a programme that is clinically led and managerially supported
- A framework that will enable the Alliance to prioritise and phase the identified initiatives over the next 5 years and incorporate future initiatives
- A benefits framework that can be emulated by other Alliances in Yorkshire and the Humber
- Increased stakeholder engagement and buy-in to delivery of the plan